

UPDATE ON NEW CPP PRIORITIES

THEME GROUP 1: PROMOTING HEALTH AND WELL-BEING

REVIEW DAY ISSUES

The following issues were identified at the CPP Review Day:

1. Broaden Community Safety to include home safety and domestic abuse
2. Address the mental health needs of communities
3. Recognise the needs of Carers
4. Focus on life circumstances such as diet, physical activity, smoking, etc.
5. Address alcohol and drug misuse by focussing on, amongst others, education, underage and adult drinking, peer pressure and training of licensees
6. Focus on the needs of children and young people by, amongst others, developing more youth cafes and drop-in centres especially in rural areas
7. Develop a more holistic approach to address the needs of vulnerable groups such as the elderly and people with a disability
8. Consider the health impacts of related services such as housing and transportation

THEME GROUP PRIORITIES

The following priorities have been amended and developed by the Theme Group to help address the issues identified at the Review Day:

1. Develop a social care and health care service for older people and vulnerable groups
To provide a range of services, facilities and support mechanisms to allow people to live as independently as possible within their chosen community, to reduce isolation and exclusion and to encourage active participation in the community. This action will be achieved by integrating a range of new and existing services into a cohesive care package.
2. Reduce Coronary Heart Disease, Stroke and Cancer
To reduce Coronary Heart Disease, Stroke and Cancer through programmes and activities designed to improve lifestyles
3. Improve mental health and wellbeing
To improve mental health and wellbeing with particular attention to reducing the number of suicides in Argyll and Bute
4. Create safer communities
To create a safer community for people to live, work in or visit
5. Develop the health and well-being of children and young people
To develop integrated services for children and young people

THEME GROUP 1 ACTION PLAN

The following Action Plan has been developed to address the stated Priorities:

PRIORITY 1: To develop a social care and health care service for older people and vulnerable groups

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
1.1	Expand Care and Repair project to provide coverage of Argyll and Bute	500 Care and Repair cases successfully dealt with per annum	More elderly/vulnerable people able to live in their own homes for longer	<ul style="list-style-type: none"> ➤ Now fully established ➤ On-going provision 	<ul style="list-style-type: none"> ➤ Capital £500k per annum (secured) ➤ Revenue £160k per annum 	<ul style="list-style-type: none"> ➤ Communities Scotland ➤ Argyll & Bute Council ➤ Argyll CVS ➤ NHS Argyll and Clyde ➤ Housing Associations ➤ Care & Repair Project ➤ Argyll & the Islands Enterprise ➤ Social Inclusion Partnership ➤ Strathclyde Police ➤ Strathclyde Fire Services ➤ Trading Standards ➤ Local Communities 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Joint Mental Health Strategy ➤ Social Justice Milestones 17, 21 & 27 ➤ Local Housing Strategy ➤ Supporting People Strategy ➤ 3 Argyll Housing Association programme plans ➤ For action 1.4 – refer to Action 1.4 of 3rd Theme Group
1.2	Develop accident prevention and home assessment services	400 home safety audits completed per annum	<ul style="list-style-type: none"> ➤ Easier access to a comprehensive range of care services to elderly and vulnerable groups. ➤ Reduced level of accidents in the home and reduced hospital admissions 	To be established in 2004/05	£60k per annum plus in kind contributions from key agencies		
1.3	Develop a range of new approaches to caring for older people in island communities	Innovative approaches in Atlantic Islands	Evidence of reduced need for island residents to leave for long term care	On-going	Capital £1.5m over 3 years Budget not yet committed		
1.4	Develop Progressive Care Centres for Mull/Iona and Jura to provide specialised housing and care/support packages	2 new centres to ensure locally provided incremental care (including a range of specialised housing) appropriate to need	<ul style="list-style-type: none"> ➤ More people enjoying improved quality of life ➤ To ensure locally provided incremental care appropriate to need 	Initial building work to commence 2004/05	<u>Approximately £8m</u> <ul style="list-style-type: none"> ➤ Communities Scotland have allocated investment funding for 04/05 and 05/06 for the housing element ➤ Mull community has raised approx. £250,000 ➤ Balance being sought from other agencies involved 		

PRIORITY 1: Continued

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
1.5	Pilot "Smart Homes" to exploit technical innovation	6 pilot projects completed through Housing Association programmes	Increased numbers of elderly and vulnerable people able to live independently	Over 2003 - 06	Capital - £450k	➤	➤
1.6	Research housing conditions of the elderly/vulnerable groups	Research report and analysis	To inform partner agencies on levels of sub-tolerable housing, incidence of elderly households in poor housing conditions and links between housing and health	2004/05	£50k+	<ul style="list-style-type: none"> ➤ Communities Scotland ➤ Argyll & Bute Council ➤ Argyll CVS ➤ NHS Argyll and Clyde ➤ Housing Associations ➤ Care & Repair Project ➤ Argyll & the Islands Enterprise ➤ Social Inclusion Partnership ➤ Strathclyde Police ➤ Strathclyde Fire Services ➤ Trading Standards ➤ Local Communities 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Joint Mental Health Strategy ➤ Social Justice Milestones 17, 21 & 27 ➤ Local Housing Strategy ➤ Supporting People Strategy ➤ 3 Argyll Housing Association programme plans
1.7	Set up more Elderly Forums	Argyll & Bute wide network of support for the elderly in existence	More supported elderly people in the community	On-going	£50k in place, £50k required for island development	<ul style="list-style-type: none"> ➤ Social Inclusion Partnership ➤ Strathclyde Police ➤ Strathclyde Fire Services ➤ Trading Standards ➤ Local Communities 	
1.8	Develop Befriending Project			On-going	£150k required		
1.9	Develop Advocacy services			On-going	£100k in place		

PRIORITY 2: To reduce Coronary Heart Disease, Stroke and Cancer

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
2.1	Improve diet in all ages, especially young people	Nutrition Action Plan in place and being implemented	<ul style="list-style-type: none"> ➤ Increased uptake of healthy choices by young people in schools ➤ Increased nutritional standard of meals provided by Local Authority caterers 	2003 - 2006	Existing resources plus NOF bid	<ul style="list-style-type: none"> ➤ Argyll and Bute Council ➤ NHS Argyll and Clyde ➤ Scottish Natural Heritage ➤ Dialogue Youth ➤ Atlantis Leisure 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Social Justice Milestones 18 & 22
2.2	Achieve a sustained increase in the activity levels of the whole population	50% increase in the uptake of Argyll Active	<ul style="list-style-type: none"> ➤ Increased use of paths and more people walking ➤ Increase in the number of young people achieving and sustaining the recommended level of physical activity 	2003 - 2006	Existing resources plus NOF PE+ Sports funding		
2.3	Reduce the prevalence of smoking		<ul style="list-style-type: none"> ➤ Increased uptake of smoking cessation services and a reduction in smoking ➤ Smoke free environments in Partnership establishments 	2003 - 2006	Existing resources plus NOF	<ul style="list-style-type: none"> ➤ Argyll and Bute Council ➤ NHS Argyll and Clyde ➤ Scottish Natural Heritage ➤ Dialogue Youth ➤ Atlantis Leisure 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Social Justice Milestones 18 & 22

PRIORITY 3: To Improve Mental Health and Well-Being

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
3.1	Develop and implement a plan in accordance with "Choose Life" to reduce the number of suicides	Reduction of 10% in suicides by 2013	Raised awareness of mental health issues, reduced stigma, on-line directory of mental health services, more integrated and accessible support services	Action Plan to be submitted to Scottish Executive by end of December 2003	<ul style="list-style-type: none"> ➤ 2003/04: £76k ➤ 2004/05: £79k ➤ 2005/06: £83k 	<ul style="list-style-type: none"> ➤ NHS Argyll and Clyde ➤ Argyll and Bute council ➤ Dialogue Youth ➤ Strathclyde Police ➤ CVS 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Choose Life Guidance ➤ Joint Mental Health Strategy
3.2	Implement staff development on mental health and wellbeing issues in schools						

PRIORITY 4: Creating safer communities

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
4.1	Improve road safety and reduce road traffic accidents through a Road Safety Code of Practice	Reduction of 3% in the number of road accidents, fatalities and injuries over the next year	Reduction in fatal, serious and slight casualties by 2010 in line with Government targets	"DRIVESafe" Charter to be launched in 2003 to initiate 3 year programme	Within existing resources	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Dialogue Youth ➤ Argyll & Bute Substance Misuse Strategy Group ➤ Strathclyde Police ➤ NHS Argyll & Clyde 	Joint Health Improvement Plan
4.2	Address crime and anti-social behaviour through the creation and implementation of a Community Safety Strategy	Strategy adopted and implemented by all partners by December 2003	Reductions in anti-social behaviour, crime and fear of crime	On-going		<ul style="list-style-type: none"> ➤ Strathclyde Fire Services ➤ Coastguard Services ➤ Children's Panel ➤ Social Inclusion Partnership ➤ Housing Associations ➤ Communities Scotland ➤ Argyll College ➤ Argyll Training ➤ Argyll & Clyde ADAT ➤ Licensing Boards ➤ Argyll & Bute Youth Forum ➤ Community Safety Forum ➤ Argyll & Bute Women's Aid 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Community Safety Strategy ➤ Youth Crime Plan ➤ Social Justice Milestone 26
4.3	Address Domestic Abuse through the implementation of the Against Domestic Abuse Strategy	Continue to: <ul style="list-style-type: none"> ➤ Educate and create greater awareness ➤ Develop responses and resources within a rural setting ➤ Develop co-ordinated policies and procedures ➤ Raise awareness of issues and barriers faced in rural areas 	Reduction in the number of incidents of domestic abuse	On-going	<ul style="list-style-type: none"> ➤ £5k from NHS Argyll & Clyde ➤ £10 – 20k to be identified 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Domestic Abuse Strategy 	
4.4	Address homelessness through the adoption of the Homelessness Strategy	Implementation of strategy	Reduction in the number of homeless people	On-going	£210k allocated from SE		<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Homelessness Strategy

PRIORITY 4: Continued

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
4.5	Reduce the incidence of, and harm related to, alcohol abuse	<ul style="list-style-type: none"> ➤ All licensees trained ➤ Young Scot Card ➤ Teacher training 	<ul style="list-style-type: none"> ➤ Reduction in complaints associated with licensed premises ➤ Reduction in underage drinking 	On-going	Within existing resources plus NOF	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Dialogue Youth ➤ Argyll & Bute Substance Misuse Strategy Group ➤ Strathclyde Police ➤ NHS Argyll & Clyde ➤ Strathclyde Fire Services ➤ Coastguard Services ➤ Children's Panel ➤ Social Inclusion Partnership ➤ Housing Associations ➤ Communities Scotland ➤ Argyll College ➤ Argyll Training ➤ Argyll & Clyde ADAT ➤ Licensing Boards ➤ Argyll & Bute Youth Forum ➤ Community Safety Forum ➤ Argyll & Bute Women's Aid 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Social Justice Milestones 18 & 25 ➤ Argyll & Clyde Alcohol Plan
4.6	Building Strong, Safe and Attractive Communities – Neighbourhood Compacts and Community Wardens	Wardens appointed and compacts agreed	Reduction in incidents and complaints of anti-social behaviour	2004/5	£115k from SE 2004/5	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Dialogue Youth ➤ Argyll & Bute Substance Misuse Strategy Group ➤ Strathclyde Police ➤ NHS Argyll & Clyde ➤ Strathclyde Fire Services ➤ Coastguard Services ➤ Children's Panel ➤ Social Inclusion Partnership ➤ Housing Associations ➤ Communities Scotland ➤ Argyll College ➤ Argyll Training ➤ Argyll & Clyde ADAT ➤ Licensing Boards ➤ Argyll & Bute Youth Forum ➤ Community Safety Forum ➤ Argyll & Bute Women's Aid 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan

PRIORITY 5: Develop the health and well-being of children and young people

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
5.1	Adopt and roll out FUSIONS with integration of New Community Schools and Changing Children's Services Funds		Meeting the targets "For Scotland's Children"	2003/6	£828k	<ul style="list-style-type: none"> ➤ NHS Argyll and Clyde ➤ Dialogue Youth ➤ Argyll and Bute Council ➤ Young Scot Project ➤ Strathclyde Police ➤ Argyll and Bute Youth Forum ➤ Argyll and Bute Women's Aid ➤ CVS 	<ul style="list-style-type: none"> ➤ Joint Health Improvement Plan ➤ Social Justice Milestones 5 & 11 ➤ For Scotland's Children
5.2	Pilot and roll out Health Promoting School Standards to all schools	All schools achieving Health Promoting School status	Children benefiting from holistic approach to health	On-going	Within existing resources		
5.3	Children's Safety Information Group to update safety information for young people regularly	Improved access to information	More young people able to access safety and health information within their own localities	On-going	Within existing resources		
5.4	Adopt and implement Dialogue Youth Annual Conference action points	Annual conference	More young people using Young Scot Website and participating in policy making processes	On-going	Within existing resources		

LEAD PARTNER CONTACTS

PRIORITY	ACTION	ORGANISATION	NAME	TELEPHONE	E-MAIL
1	Lead for 1.1 Joint for 1.2, 1.5 & 1.6	Communities Scotland	David Dowie	0141 – 8898896	dowied@communitiescotland.gov.uk
	Lead for 1.3 Joint lead for 1.2,1.5 & 1.6	Argyll & Bute Council	Sandra Greer		sandra.greer@argyll-bute.gov.uk
	Lead for 1.7, 1.8 & 1.9	Argyll CVS	Sue Nash	01546 – 606808	acvs@onetel.net.uk
2	Joint Lead	Argyll and Bute Council	Shirley MacLeod (Contact for Actions 2.1 & 2.2)	01369 – 701962	shirley.macleod@argyll-bute.gov.uk
	Joint Lead	NHS Argyll and Clyde (joint)	Ann Campbell (Contact for Action 2.3)	01631 – 570082	acampbell@gp84581.ac-hb.scot.nhs.uk
3	Lead	NHS Argyll and Clyde	Ann Campbell	01631 – 570082	acampbell@gp84581.ac-hb.scot.nhs.uk
4	Lead for 4.1, 4.3, 4.4 & 4.6	Argyll & Bute Council	Carl Olivarius (Contact for Action 4.1)	01546 – 604669	carl.olivarius@argyll-bute.gov.uk
	Lead for 4.1, 4.3, 4.4 & 4.6	Argyll & Bute Council	Shirley MacLeod (Contact for Action 4.6)	01369 701962	shirley.macleod@argyll-bute.gov.uk
	Joint lead for 4.5	Dialogue Youth	Alison Debling	01546 – 600035	alison.debling@argyll-bute.gov.uk
	Lead for 4.2	Strathclyde Police	Neil Wallace	07884234096	neil.wallace@argyll-bute.gov.uk
	Joint lead for 4.5	Argyll & Bute Substance Misuse Strategy Group	Janice Thomson	0141 – 842 7390	janice.thomson@achb.scot.nhs.uk
5	Lead for 5.1 & 5.2	NHS Argyll and Clyde	Clare Beeston	0141– 8427240	clare.beeston@achb.scot.nhs.uk
	Lead for 5.3 & 5.4	Dialogue Youth	Alison Debling	01546 – 60003	alison.debling@argyll-bute.gov.uk

EXAMPLES OF GOOD PRACTICE/SUCCESSSES

- ☺ Conference held in Oban on Coronary Heart Disease and Stroke leading to the development and implementation of 3 projects
- ☺ Argyll Active outreach programme operating in Dalmally, Connel, Luing and Easdale and Dunoon providing a programme centrally
- ☺ Development of A&B Food and Health Action Plan identifying activities in all localities
- ☺ Link nurses offering smoking cessation services in all localities; Smoke Free classes pilot running in Campbeltown
- ☺ Conference held in Dunoon, with satellite version in Oban, on Road Safety leading to the development of the Road Safety Charter – DRIVESafe in Argyll and Bute which will be launched later this year
- ☺ Road Safety Initiative involving Pass Plus scheme in Oban and Helensburgh
- ☺ Water Safety leaflet in Oban and Lorne area
- ☺ Safe Kids Initiatives took place in Oban, Dunoon, Lochgilphead, Rothesay and Campbeltown
- ☺ Youth Diversion Project – free swim and gym passes during school holidays
- ☺ Get Real sexual health conference
- ☺ Argyll and Bute against Domestic Abuse Conference
- ☺ Choose Life proposals developed by expert group on Mental Health
- ☺ Care and Repair expanded to cover all Argyll and Bute – caseload some 60% over the annual projected cases
- ☺ Establishment of Elderly Forums in Helensburgh/Lomond, Campbeltown and Oban
- ☺ Significant progress in working up development proposals for Progressive Care Centres for Mull/Iona and Jura. West Highland Housing Association now taking lead role for Jura centre

THEME GROUP 2: IMPROVING OPPORTUNITIES FOR LEARNING, EMPLOYMENT AND SKILLS DEVELOPMENT

REVIEW DAY ISSUES

The following issues were identified at the CPP Review Day:

1. Increase employability by improving access to locally-based training facilities and by addressing the skills shortage crisis
2. Help businesses to grow by increasing local economic activity, improving competitiveness and productivity and by focussing on recruitment and retention of staff
3. Develop a more joined up education system between schools, further education facilities and universities

THEME GROUP PRIORITIES

The people of Argyll and Bute are its greatest asset, and their wellbeing represents the underlying rationale for all our efforts to improve the economy. It is therefore essential that each individual is properly equipped to realise their full personal potential, and make a worthwhile contribution to the society in which they live. The local economy of Argyll and Bute cannot remain insulated from the fast-changing world economy, and individuals must be given encouragement to adapt their skills, knowledge and aptitudes to the varying opportunities which constantly arise.

The businesses of the area are the key vehicles for providing individuals with constructive and fulfilling employment, based on appropriate learning and skills. Businesses across the full range of industrial sectors represent the main engine of prosperity for communities, creating employment and wealth, and adapting employment opportunities to changing economic conditions. They are also essential to the delivery of appropriate training geared to the real needs of individuals and the local economy.

Employers therefore have an essential part to play in the Community Planning Process overall. The Local Economic Forum and the public agencies of Argyll and Bute need to work closely with business organisations such as the Chambers of Commerce and the Federation of Small Businesses. The agencies' programmes must also reach out directly with individual businesses, in order to increase their competitiveness and their ability to sustain and create expanded employment opportunities.

Infrastructure, in the form of transport links, telecommunications and business premises, provides the essential backbone for the growth of the business sector, and hence the prosperity of Argyll and Bute. Improved access, and a positive image for the area, will contribute to attracting more visitors and more inward migration. These in turn will provide the basis for further economic progress.

This will only be achieved by quality training and learning facilities, efficient access to them which is not constrained by geographic disadvantage, and personal development outcomes which are geared towards constructive and fulfilling employment. The future needs of the area and its people, whether already resident or choosing to live here in the future, require co-ordinated action on several separate fronts.

Working together, the different agencies aim to achieve training and education to meet the needs of the individual, to enhance his or her potential for rewarding employment, and to provide the means of accessing opportunity from where they live.

The following priorities have been identified by the Theme Group to help address the issues identified at the Review Day:

1. Improving the transport infrastructure of Argyll and Bute

Transport links are difficult throughout Argyll and Bute adding to journey time and costs. As Argyll and Bute is essentially a rural area public transport links are a limiting factor. Through this action efforts will be made to improve these links and the way they can be made to operate more innovatively and effectively through joint working with the appropriate organisations and agencies.

2. Creating employment opportunities and on-going local business support

To form an alliance with existing agencies, funders and interested parties who will identify joint working opportunities to maximise employment gains. Substantial opportunity exists in Argyll and Bute and a joined up approach will achieve improved employment results from planned investments. A Liaison Officer has been employed through joint Funding to co-ordinate and promote this work.

3. Improving the skills base of young people in Argyll and Bute

The businesses that characterise the future knowledge economy are increasingly dependent on their people's skills and the effectiveness with which they can put those skills to work. The declining numbers of young people make this work increasingly important to avoid damaging Argyll and Bute companies' future competitiveness through a lack of skilled people. Preliminary research indicates that work based schemes have had a good record of success in attracting new students.

4. More people choosing to live and work in Argyll and Bute

Visitors and potential investors must see Argyll and Bute as a competitive place. Improving this competitiveness is about building high quality communities that people want to live in. We need to understand the issues that influence people in choosing where to live, e.g. quality of education, healthcare and community safety. Our objective is to market Argyll and Bute as a place with safe and attractive communities and a strong civic pride.

THEME GROUP 2 ACTION PLAN

The following Action Plan has been developed to address the stated Priorities:

PRIORITY 1: To improve the transport infrastructure of Argyll and Bute

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
1.1	<p>Develop a 20 year Transport Strategy covering all forms of transport</p> <hr/> <p>Create strategic timber haulage routes through a partnership approach</p>	<p>Integrated strategy agreed by relevant agencies and communities which is accepted within the HITARANS Strategy</p> <hr/> <p>Transferring 20% of Argyll and Bute's timber production to new haul routes within 4 years</p>	<p>Development of a plan that provides a framework within which all agencies can work towards a transport infrastructure that supports and services growing communications</p> <hr/> <p>Relieving local communities of the disturbance and danger of timber traffic and increasing access opportunities for tourism and local residents alike</p>	<p>December 2004</p> <hr/> <p>2004 - 2006</p>	<p>➤ Staff time from relevant Agencies</p> <p>➤ Funding for:</p> <ul style="list-style-type: none"> • External expert advice • Facilitation of community consultation <hr/> <p>Funding by Partners along with contributions from European Structural Funds</p>	<p>➤ Argyll & Bute Council</p> <p>➤ Argyll & the Islands Enterprise</p> <p>➤ Local Economic Forum</p> <p>➤ North Ayrshire Council</p> <p>➤ NHS Argyll & Clyde</p> <p>➤ Communities</p> <hr/> <p>➤ Argyll and Bute Council</p> <p>➤ Forestry Commission</p> <p>➤ Private Forestry Industry</p> <p>➤ Argyll and the Isles Enterprise</p> <p>➤ Scottish Natural Heritage</p>	<p>➤ Refer to Theme Group 3 Action</p> <p>➤ Napier University Transport Study</p> <p>➤ HITRANS Strategy</p> <p>➤ "Access the Future" (Argyll & Bute Council's Transport Strategy)</p>
1.2	<p>Develop a consultative community group for transport matters for the Atlantic Islands</p>	<p>Formation of a facilitated group that represents island community and business transport interests</p>	<p>Input of island community and business perspective into 1.1 above</p>	<p>May 2004</p>	<p>External Facilitator</p>	<p>➤ Argyll & the Islands Enterprise</p> <p>➤ Local Economic Forum</p> <p>➤ Argyll & Bute Council</p> <p>➤ North Ayrshire Council</p> <p>➤ NHS Argyll & Clyde</p> <p>➤ Communities</p>	<p>➤ Refer to Theme Group 3 Action</p> <p>➤ Napier University Transport Study</p> <p>➤ Refer to Theme Group 1 (action 1.4) and Theme Group 3 (action 1.4) regarding the Progressive Care Centres for Mull/Iona and Jura</p>

PRIORITY 2: To create employment opportunities and on-going local business support

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
2.1	Working closely with construction sector employers and procurers of construction works in the public sector, establish mechanisms to maximise opportunities for skills development and economic benefit via construction activity in Argyll and Bute	<ul style="list-style-type: none"> ➤ Increased skills base and business development in the construction sector in Argyll and Bute ➤ Additional services for construction employers to promote: <ul style="list-style-type: none"> • Recruitment • Employee Training • Management Development 	<ul style="list-style-type: none"> ➤ Increase in number of Modern Apprentices and other industry related qualifications ➤ Increased capacity of construction sector businesses to engage with modernising construction agenda and benefit from public sector investment locally 	Ongoing – preparatory work during 2004	<ul style="list-style-type: none"> ➤ Construction Liaison Officer ➤ Employment Training ➤ Dedicated Resources (ESF – ABC, AIE, SED etc.) ➤ Possible further CED bid re Capacity Building 	<ul style="list-style-type: none"> ➤ Argyll and Islands Enterprise ➤ Argyll & Bute Council ➤ Scottish Enterprise Dunbartonshire ➤ Fyne Homes ➤ Dunbritton Housing Association ➤ West Highland Housing Association ➤ Chambers of Commerce ➤ Construction Businesses ➤ Jobcentre Plus ➤ Communities Scotland 	<ul style="list-style-type: none"> ➤ Argyll and Bute Council's PPP/ NPDO Initiative ➤ Argyll and Bute Council's Housing Stock Transfer ➤ Modernising Construction ➤ Reshaping Dunbartonshire
2.2	Working closely with employers to develop sector skills support to maximise opportunities and address skills shortages	<ul style="list-style-type: none"> ➤ Increased skills base for entry to Care and Support sector opportunities ➤ Localised responses (such as Distillery initiative on Islay) – to develop skills to meet skills shortage issues in local areas 	<ul style="list-style-type: none"> ➤ Increased skills base for entry to Care sector opportunities ➤ Localised responses (such as Distillery initiative on Islay) to meet skills requirements 	<ul style="list-style-type: none"> ➤ Care sector – 2004 ➤ Localised responses – ongoing 	<ul style="list-style-type: none"> ➤ Staff time from relevant Agencies ➤ Funding for skills development and work experience opportunities 	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Argyll & the Islands Enterprise ➤ Scottish Enterprise Dumbartonshire ➤ Careers Scotland ➤ NHS Argyll & Clyde ➤ Chambers of Commerce ➤ Employers ➤ Communities Scotland 	<ul style="list-style-type: none"> ➤ Joint Futures ➤ Future Skills Scotland ➤ Employability Tourism and Hospitality Alliance ➤ Supporting People Strategy

PRIORITY 2: Continued

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
2.3	Establish integrated business support facilities for Argyll & Bute	<u>Argyll & the Islands area:</u> <ul style="list-style-type: none"> ➤ Establish a single point of contact for business enquiries at Argyll and the Islands Enterprise's office <u>Scottish Enterprise Dunbartonshire area:</u> <ul style="list-style-type: none"> ➤ Promote & provide access to services through Business Gateway facility in Helensburgh & Lomond Area ➤ Provide on-line access to these services through Business Gateway register 	<ul style="list-style-type: none"> ➤ Improved support for growing Argyll & Bute businesses ➤ Increased numbers of new businesses started focussing on SIP areas, women, young people & high growth start-ups 	<u>Argyll & the Islands area:</u> <ul style="list-style-type: none"> ➤ 31 December 2003 <u>Scottish Enterprise Dunbartonshire area:</u> <ul style="list-style-type: none"> ➤ 31 December 2003 	<u>Argyll & the Islands area:</u> <ul style="list-style-type: none"> ➤ £25k <u>Scottish Enterprise Dunbartonshire area:</u> <ul style="list-style-type: none"> ➤ Staff time & expertise ➤ Finance for service delivery ➤ Finance to support company start ups & growth <u>Other Partners:</u> <ul style="list-style-type: none"> ➤ Staff commitment & time 	<ul style="list-style-type: none"> ➤ Argyll & the Islands Enterprise ➤ Scottish Enterprise Dunbartonshire ➤ Argyll & Bute Council ➤ Federation of Small Business ➤ Chambers of Commerce ➤ North Ayrshire Council ➤ Princes Scottish Youth Business Trust ➤ Scottish Executive Environmental Rural Affairs Department ➤ Jobcentre Plus ➤ Community Education ➤ ALLST Tourist Board ➤ Ayrshire & Arran Tourist Board ➤ Crofter's Commission ➤ Scottish Natural Heritage 	Reshaping Dunbartonshire: New Era, New Thinking, New Place – Economic Development Strategy
2.4	Pilot projects to establish ICT broadband connections for businesses & communities in Rural areas	1 pilot project in Helensburgh & Lomond area established jointly with business and community users	Increase in the uptake and use of e-commerce and broadband connectivity in non-broadband areas	Summer 2004	<u>Scottish Enterprise Dunbartonshire:</u> <ul style="list-style-type: none"> ➤ Technical support & expertise ➤ Consultancy & business development support ➤ Access to finance 	<ul style="list-style-type: none"> ➤ Scottish Enterprise Dunbartonshire ➤ Local businesses ➤ Community groups 	Reshaping Dunbartonshire: New Era, New Thinking, New Place – Economic Development Strategy

PRIORITY 3: To improve the skills base of young people in Argyll and Bute

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
3.1	Implement Argyll and Bute Council's Enterprise in Education Plan to provide the best start for all our young people	To secure the involvement of all primary, special and secondary schools, pupils, parents and staff as appropriate to the wide range of actions set out in the plan	To support the development of enterprising young people in Argyll & Bute and to extend the enterprising culture in our schools	September 2003 to March 2006	Over three years, a total of £689,000 to implement all aspects of the plan in full	<ul style="list-style-type: none"> ➤ Argyll & Bute Council (Education) ➤ Careers Scotland ➤ Argyll & the Islands Enterprise ➤ Employer Representation 	<ul style="list-style-type: none"> ➤ National Priority 5 ➤ Education Service Plan ➤ School Improvement Plans ➤ Council's Teaching for Effective Learning Policy on Enterprise in Education
3.2	Pilot innovative workplace literacy projects in response to the National Literacy Initiative to target specific priority groups	<ul style="list-style-type: none"> ➤ Active marketing of Adult Literacy & Numeracy provision in Argyll & Bute ➤ Increased awareness raising training for Spotters & Referrers ➤ Key staff and tutors undertaking the National Literacy Team's accredited training programmes 	<ul style="list-style-type: none"> ➤ Attracting and increasing the numbers of people wishing to improve their literacy & numeracy skills thus making a significant impact on their personal, family, work and community life ➤ More young people participating in further education, training and skills development initiatives 	Project extended to March 2006	<ul style="list-style-type: none"> ➤ Main funding from the Scottish Executive distributed to partners via Challenge Fund Bids ➤ Matched funding to the Challenge Fund Bid from partner agencies 	<ul style="list-style-type: none"> ➤ Community Education ➤ Argyll & Bute Community Learning Partnership 	Argyll & Bute Community Learning Plans for Essential Skills
3.3	Develop tools to encourage increased participation in training & development by defining and measuring the return on investment to employers	Development of range of good practise case studies detailing cost and benefit of in-work training to promote participation	Increased participation in training & development by local businesses leading to increased competitiveness and profitability	Case studies developed – Summer 2004	<u>Scottish Enterprise Dunbartonshire</u> <ul style="list-style-type: none"> ➤ Development Finance ➤ Staff time & expertise 	<ul style="list-style-type: none"> ➤ Scottish Enterprise Dunbartonshire ➤ Argyll & the Islands Enterprise ➤ Providers of Training & Development Support (e.g. Lennox Partnership, Business Gateway) 	Reshaping Dunbartonshire: New Era, New Thinking, New Place – Economic Development Strategy
3.4	Survey the destinations of school leavers who enter into employment	To ensure that young people have access to training opportunities within their work environment	Increase in the number of young people going into "employment with training"	End of March 2004		<ul style="list-style-type: none"> ➤ Careers Scotland (Argyll & the Islands) ➤ Careers Scotland (Dumbarton & Lomond) 	

PRIORITY 4: More people choosing to live and work in Argyll and Bute

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
4.1	Provide links to job opportunities on the Community Planning Partnership and Jobcentre Plus websites	Target of 5/6 partners actively participating in the website initiative	Internet access to job opportunities within Argyll and Bute by means of a single point of access	March 2004	Staff time	<ul style="list-style-type: none"> ➤ Argyll and Bute Council ➤ Jobcentre Plus ➤ NHS Argyll & Clyde ➤ Argyll College ➤ Strathclyde Police ➤ West Highland Housing Association ➤ Voluntary Sector ➤ Scottish Natural Heritage ➤ Dialogue Youth 	
4.2	Create a single employer database of training opportunities	<ul style="list-style-type: none"> ➤ Single network for training opportunities ➤ 2 shared training events held 	A schedule of training provision which is made available to all Partners	March 2004	Staff time	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Jobcentre Plus ➤ NHS Argyll & Clyde ➤ Argyll College ➤ Strathclyde Police 	
4.3	Increase employability by improving access to locally-based training facilities and by addressing the skills shortage crisis	Improved local infrastructure to better match supply and demand	<ul style="list-style-type: none"> ➤ Develop and deliver activities and projects to raise individuals awareness of learning and increase participation in community-based learning opportunities ➤ Leverage support & resources from a number of external funding agencies such as ESF, NOF & CALL ➤ Better opportunities matched to skills shortages 	On-going	<u>Argyll & the Islands Enterprise</u> <ul style="list-style-type: none"> ➤ £100k per annum approx ➤ Future Skills Scotland (local labour market resource used to inform re skills shortages) 	<ul style="list-style-type: none"> ➤ Helensburgh & Lomond Learning Partnership ➤ Argyll & the Islands Enterprise ➤ Argyll & Bute Council ➤ Argyll College ➤ Argyll Training ➤ Scottish Enterprise Dunbartonshire 	<ul style="list-style-type: none"> ➤ Training for Work ➤ New Deal Partnership ➤ Refer to action points 2.1 and 3.3

PRIORITY 4: Continued

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
4.4	To ensure continued delivery of SIP activities in all SIP projects in Argyll & Bute after 2005 subject to evaluation.	<ul style="list-style-type: none"> ➤ All SIP projects to produce business plan ➤ All SIP projects to establish a sustainability strategy – including funding plans ➤ All SIP projects to prepare a Regeneration Statement for their area 	<ul style="list-style-type: none"> ➤ A Business Plan to be in place by 2004 ➤ Lever support and resources from a number of external funding agencies such as ESF, ERDF, local Enterprise Companies, Communities Scotland ➤ Growth of community groups becoming social economy organisations delivering services in SIP areas ➤ Increase in employment opportunities in SIP areas 	<ul style="list-style-type: none"> ➤ March 2004 ➤ Relevant funding cycle dates depending on area involved ➤ March 2005 ➤ March 2005 	<ul style="list-style-type: none"> ➤ Staff time ➤ Consultant fees ➤ European funding, other Trusts and Communities Scotland ➤ Partner agencies 	<ul style="list-style-type: none"> ➤ Social Inclusion Partnership ➤ Community Learning Partnership ➤ Communities Scotland ➤ Argyll & Bute Council ➤ Argyll & the Islands Enterprise ➤ Scottish Enterprise Dunbartonshire ➤ NHS Argyll and Clyde 	<ul style="list-style-type: none"> ➤ Community Learning Plans ➤ ADA Strategy ➤ NOF ➤ Childcare Partnership ➤ Employability Partnership

LEAD PARTNER CONTACTS

PRIORITY	ACTION	ORGANISATION	NAME	TELEPHONE	E-MAIL
1	Lead for 1.1	Argyll & Bute Council	Dave Duthie		dave.duthie@argyll-bute.gov.uk
	Lead for 1.2	Argyll & the Islands Enterprise	Ken Abernethy	01546 – 605433	k.abernethy@hient.co.uk
2	Lead for 2.1	Argyll & the Islands Enterprise	Lucinda Gray		l.gray@hient.co.uk
	Lead for 2.2	Argyll & Bute Council	Ailsa Clark		ailsa.clark@argyll-bute.gov.uk
	Joint lead for 2.3	Argyll & the Islands Enterprise	Alan Milstead	01546 – 605435	a.milstead@hient.co.uk
	Joint lead for 2.3	Scottish Enterprise Dunbartonshire	Virginie Hannah	0141 – 951-2121	virginie.hannah@scotent.co.uk
	Lead for 2.4	Scottish Enterprise Dunbartonshire	Jane Feore		jane.feore@scotent.co.uk
3	Lead for 3.1	Argyll & Bute Council	Gordon Anderson	01369 – 708527	gordon.anderson@argyll-bute.gov.uk
	Lead for 3.2	Community Education	Nasreen Kharegat	01436 – 677489	nk@kirkmichael-centre.helensburgh.co.uk
	Lead for 3.3	Scottish Enterprise Dunbartonshire	Mhairi Robertson		Mhairi.Robertson@scotent.gov.uk
	Lead for 3.4	Careers Scotland	Joyce Borthwick		joyce.borthwick@careers-scotland.org.uk
4	Lead for 4.1	Argyll and Bute Council	Danny Longwill	01546 – 604020	danny.longwill@argyll-bute.gov.uk
	Lead for 4.2	Argyll and Bute Council	Danny Longwill	01546 – 604020	danny.longwill@argyll-bute.gov.uk
	Joint lead for 4.3	Helensburgh & Lomond Learning Partnership	Lorna Campbell	01436 – 670481	
	Joint lead for 4.3	Argyll & the Islands Enterprise	Lucinda Gray	01546 – 605408	l.gray@hient.co.uk
	Lead for 4.4	Social Inclusion Partnership	Tricia Keenan	01546 – 604711	patricia.keenan@argyll-bute.gov.uk

EXAMPLES OF GOOD PRACTICE/SUCCESSSES

- ☺ The Construction Liaison Officer post has been very successful so far (only been going for 6 months). Consultations with the construction industry are about two thirds of the way through and excellent feedback is being received which will enable an action plan to be developed for the future – a very positive example of partnership working

THEME GROUP 3: SUSTAINING AND DEVELOPING OUR COMMUNITIES, CULTURE AND ENVIRONMENT

REVIEW DAY ISSUES

The following issues were identified at the CPP Review Day:

1. Improve employment opportunities by addressing the skills shortage, amongst others
2. Provide more affordable housing
3. Provide a more integrated and affordable transportation system
4. Provide easier access to public services and facilities especially on the islands
5. Enable local communities to develop a sense of community identity and participation (community capacity building/empowerment)
6. Address waste management, renewable energy and energy conservation issues
7. Address heritage and cultural issues
8. Develop sustainable world class tourism

THEME GROUP PRIORITIES

The following priorities have been identified by the Theme Group to help address the issues identified at the Review Day:

1. Create employment and address education and training needs
(Action taken by Theme Group 2)

2. Provide adequate and affordable housing

The development and implementation of the Local Housing Strategy for Argyll and Bute will address the key housing component of the Community Plan, and deliver on the overarching goal which is “To secure an adequate supply of good quality, affordable housing to help sustain the development of the communities that we serve”. This will be delivered via 13 key objectives: increasing housing choice by promoting and enabling a mix of housing tenures, types and sizes; improving management of social rented stock by developing flexible and innovative services; improving information and advice services; addressing issues of condition, quality and sustainability in the private and social rented sectors; addressing issues of fuel poverty and energy efficiency; building strong, safe and attractive communities; empowering communities and increasing community participation; supporting economic development; increasing understanding of the operation of the housing system; increasing understanding of particular needs groups; enabling independent living for vulnerable people and those with particular needs; and addressing issues of homelessness.

Underpinning the overall Local Housing Strategy are the integral, subordinate strategies addressing Homelessness, Supporting People, Fuel Poverty, and the Home Energy Conservation Act. A key aspect of the Local Housing Strategy will be the linkages with statutory Land Use Plans, and in particular the implementation of an Affordable Housing Policy in relation to private developments. The development of new social rented housing will be facilitated by the Council and delivered primarily via the capital investment programme of Communities Scotland and local Registered Social Landlords, while a major mechanism for improvements in Council housing itself will be the Stock Transfer, subject to tenants’ approval.

3. Address transportation and accessibility needs

The purpose of Napier University’s Transportation Study was to identify a means to improve access to public services for the residents of Argyll and Bute who need an effective and integrated transport system to enable them to access health and other services both locally and out-with the area. The recommendations outline the need for better co-ordination and use of existing resources (through action based forums, a local transport co-ordinator and joint working between the key agencies and departments), greater sharing of information and the potential for greater use of flexible forms of transport. Through this action efforts will be made to make more flexible use of existing resources to improve the transportation infrastructure.

4. Improve the accessibility and availability of services and facilities in rural and fragile areas

5. Enhance the sense of community participation and community identity

6. Protect and enhance Argyll and Bute's rich environmental assets and diverse habitats and species

The protection and enhancement of Argyll and Bute key asset – its environment – is dependent on proactive, integrated and coordinated management from a wide range of individuals and agencies. Three key types of Forum exist to provide this coordination and to drive forward the environmental agenda in Argyll and Bute. The management of the land is chiefly undertaken through farming, crofting and forest management. The Argyll and Bute Agriculture Forum seeks to bring together all of those bodies with an involvement in land management to work to an agreed strategy of action (currently being developed) to promote the interest of this sector for the economic, social and environmental benefit of the area. The Forum has a complementary role to that of the Biodiversity Forum, which seeks to promote the actions contained in the Local Biodiversity Action Plan (LBAP) and to support the environmental activities of the agriculture, forestry and marine sectors. The current drive for the promotion of countryside access at a national level is being taken forward at a local level by the Argyll and Bute Countryside Access Project, which is seeking to promote in the long term a network of coordinated, well managed access routes on an equitable basis throughout the area. The Project will seek to develop a shadow access forum for Argyll and Bute to involve user groups and land management interests in building consensus over the management of access. In relation to the marine environment, a phased roll-out of coastal zone management projects based on the Argyll and Bute Structure Plan is being planned. The Marine Natura Project is pioneering this approach. The project seeks, through a number of user forums, to build consensus over the management of two Marine Special Areas of Conservation, Loch Creran and the Firth of Lorn, An Integrated Coastal Zone Management Project has received funding and will commence shortly on Loch Fyne and Loch Etive.

7. Address waste management, renewable energy and energy conservation issues

Argyll and Bute faces a distinct challenge in delivering sustainable waste management to its diverse area and has a particular focus in working in partnership with the community and private business sectors in delivering this basic, and hugely important, service. A Public Private Partnership with Shanks has been in place since 2001 for around half of the Council's area which has delivered major infrastructural improvements at three mainland sites in the area and has major composting plants due to begin operation in April 2004. These plants will produce a marked increase in the volume of waste diverted from landfill. On the island communities, the Council is also planning major improvements to its landfill sites and this will build on the successful kerbside collection schemes introduced in 2003. The Council is also planning to extend its range of recycling opportunities available in the Helensburgh and Lomond area and will be considering a long term strategy for this part of Argyll and Bute over the next few years to reflect the ending of their current contractual arrangements in 2007.

Argyll and Bute is an area with a huge resource for renewable energy. It is in the interest of Argyll and Bute to ensure the responsible harnessing of the full range of renewable energy resources in the longer term while maximising benefit to local communities and the local economy. In order to pursue this agenda, a strategic partnership is being developed between Argyll and Bute Council, Argyll Lomond and the Island Energy Agency (ALI Energy), and a range of partners including the utilities and energy companies, to coordinate activities for mutual benefit. An early action from this partnership will be the development of a resource study detailing the renewable resources in the area and the scope for harnessing that resource in the short and long term. The Argyll, Lomond and the Islands Energy Agency has increased its workload hugely since its creation in 2000. The demand for energy efficiency measures in domestic, business and public sector buildings and vehicles is immense, as is the demand for small scale, community and business level renewable energy schemes. ALI Energy is moving forward on all these fronts and working with significant results with a range of partners in this area of activity, such as Fyne Homes, West Highland Housing Association, Highlands and Islands Enterprise and others. This is an ongoing and growing, area of activity.

8. Enhance Argyll and Bute's rich cultural heritage

To develop a Cultural Strategy for Argyll and Bute that highlights the range of cultural activity that identifies Argyll and Bute to its residents and a wider audience. The Strategy should identify and recommend investment in key "centres of excellence" and resources, prioritise areas of artform development, opportunities for artists and outline support for professional and voluntary organisations.

THEME GROUP 3 ACTION PLAN

The following Action Plan has been developed to address the stated Priorities:

PRIORITY 1: To provide adequate and affordable housing

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
1.1	Develop & Implement the Local Housing Strategy	<ul style="list-style-type: none"> ➤ Scottish Executive assess & approve strategy ➤ LHS action plan targets achieved 	<ul style="list-style-type: none"> ➤ Ultimate housing goal will be addressed – to secure an adequate supply of good quality, affordable housing to help sustain the development of all communities we serve 	April 2004 - 2009	<ul style="list-style-type: none"> ➤ LHS development fund £56,000 - 2004 ➤ £5/6m. per annum Communities Scotland development programme for new build ➤ Additional rural investment allocation (to be confirmed) ➤ £2.5m. A&B Council annual HRA capital programme, maintenance of existing council stock ➤ £2m. per annum, A&B Council private sector repair & improvement grant aid ➤ RSL repair & maintenance programmes ➤ Homeless Task Force Grant 	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Communities Scotland ➤ West Highland housing Association ➤ Fyne Homes ➤ Dunbritton Housing Association ➤ Other Registered Social Landlords (RSL) ➤ Private Sector Developers ➤ Private Landlords and Estate Agents 	<ul style="list-style-type: none"> ➤ Homeless Strategy ➤ Supporting People Strategy ➤ Fuel Poverty Strategy ➤ HECA Strategy (Home Energy Conservation Act) ➤ Local/Structure Plans ➤ RSL development & investment strategies ➤ Argyll & Bute Council's Housing Stock Transfer
1.2	Transfer of GP & Nurses' Housing & Surgeries from NHS Trust to Housing Associations	<ul style="list-style-type: none"> ➤ Transfer & renovation of houses to Housing Association standards ➤ Surgeries to be kept in good state of repair 	<ul style="list-style-type: none"> ➤ Improvement in quality of accommodation, to be maintained over the long-term ➤ High quality accommodation should act as an aid to recruitment & retention of staff 	Ideally, within the current financial year	Significant sums required to finance the purchase and renovation of these properties	<ul style="list-style-type: none"> ➤ West Highland Housing Association ➤ Fyne Homes ➤ NHS ➤ Communities Scotland 	
1.3	Provide Collective Rural Home Ownership	Development of a process which removes barriers to opportunities to owning newbuild housing	Enable more local residents to purchase their homes	Ongoing	Depends on the financial situations of the individual households participating in projects	<ul style="list-style-type: none"> ➤ West Highland Housing Association ➤ Fyne Homes ➤ Communities Scotland 	

PRIORITY 1: Continued

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
1.4	Develop Progressive Care Initiatives on Mull/Iona and Jura to provide specialised housing packages	2 new centres including a range of specialised housing facilities appropriate to need	Development of supportive accommodation resources	End of 2005/06 financial year	Approximately £8m	<ul style="list-style-type: none"> ➤ West Highland Housing Association ➤ Communities Scotland ➤ Argyll and Bute Council ➤ Progressive Care Groups ➤ NHS Argyll & Clyde 	Refer to Action 1.4 of Theme Group 1
1.5	Linking the development of ground for new social housing with the repositioning of the existing football pitch at Kirkmichael	<ul style="list-style-type: none"> ➤ Provide 28 social housing units ➤ Put in place a new all-weather sports facility and changing rooms 	Provision of social housing and a community sports facility in Helensburgh	2004/05	Potential of £350,000 (capital receipt to the Council from Dunbritton Housing Association for the sale of ground for new social housing on existing playing field)	<ul style="list-style-type: none"> ➤ Dunbritton Housing Association ➤ Argyll & Bute Council ➤ Communities Scotland 	

PRIORITY 2: To address transportation and accessibility needs by making more flexible use of existing resources to improve the transport infrastructure

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
2.1	Implement recommendations from Napier University's Transportation Study	Dependent on outcome of funding bids	<ul style="list-style-type: none"> ➤ Better co-ordination of transport ➤ Better utilisation of vehicles 	2004-2007	Rural Challenge Fund or Rural Community Transport Initiative	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Association of Community Councils ➤ NHS Argyll and Clyde ➤ Local transport providers ➤ Scottish Ambulance Service 	Refer to Action of Theme Group 2 re Transportation Strategy
2.2	Make Partnership application to either Rural Challenge Fund or Rural Community Transport Initiative to fund the appointment of a transport co-ordinator for 3 years to take forward pilot schemes in 3 areas	Bid submitted 5 th October 2003	<ul style="list-style-type: none"> ➤ Better access to health and other services in the pilot areas 	October 2003	Staff time		
2.3	Pilot exploring joint use of pool cars which can be rolled out to other areas if viable	General improvement in vehicle availability	Assuming shared vehicles (mostly small cars) is a viable proposition – more efficient use of existing fleets thereby enhancing access for NHS and Social Work staff to the community as a whole	Clarity regarding insurance, taxation, legal responsibilities, etc. – end December 2003		<ul style="list-style-type: none"> ➤ NHS Argyll & Clyde (Lomond & Argyll Area) ➤ Argyll & Bute Council (Social Work & Transportation) 	Refer to Action of Theme Group 2 re Transportation Strategy

PRIORITY 3: To improve the accessibility and availability of services and facilities in rural and fragile areas

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
3.1	Investigate the roll-out of the Three Islands Initiative to other areas	Provision of 7 more video conferencing sites	Improved services for citizens	2004	<ul style="list-style-type: none"> ➤ £25,000 from 3IP and balance from Whelk ➤ Revenue from Education and Voluntary organisations 	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Local Voluntary Groups 	
3.2	Investigate the development of the Contact Centre proposals	To develop a dispersed model contact centre with extended operating times	Enhanced service presence in rural and fragile areas	To be confirmed	Set up costs still being assessed, additional revenue costs will require to be found from within existing Council budgets	<ul style="list-style-type: none"> ➤ Will seek to identify suitable partnership opportunities after 9/12/03 seminar and assessment of preferred scheme 	
3.3	Develop a Joint Partnership Estate Management/Facilities Strategy	Identify opportunities to share resources and or facilities, especially in remote and rural areas and enhance maintenance and facilities services	<ul style="list-style-type: none"> ➤ Improve maintenance and facilities services and standards ➤ Reduce costs 	2004 and onwards	Should be managed within existing budgets	<ul style="list-style-type: none"> ➤ NHS Argyll & Clyde ➤ Argyll & Bute Council 	
3.4	Active participation in the Community Futures/National Park Village Planning Programme	Identification of the needs and wants of the communities within the National Park area	Provision of services that are responsive to the true demands of the communities involved	Ongoing	Varied – depend entirely on the issues identified as part of the process	<ul style="list-style-type: none"> ➤ Loch Lomond & the Trossachs National Park ➤ Fyne Homes ➤ Dunbritton Housing Association ➤ Argyll and Bute Council ➤ NHS Argyll & Clyde ➤ Voluntary Sector 	
3.5	Gigha Masterplan & Sustainable Development Policy	Masterplan confirmed for the development of the Island, along with Sustainability Policy	To ensure that the quality of development on Gigha is as high as possible and addresses the needs and wants of the islanders	Ongoing	Cost of production of Masterplan & Policy (will have implications for capital costs in the short term but will have cost benefits in the medium-long term)	<ul style="list-style-type: none"> ➤ Fyne Homes ➤ All other agencies who are/will work on Gigha ➤ Communities Scotland 	

PRIORITY 4: To enhance the sense of community participation and community identity through capacity building and community regeneration initiatives

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
4.1	Develop a Capacity Building Strategy for Argyll and Bute		Being developed as part of the capacity building requirements for the transitional CPP structure More detail to be provided at the next meeting			<ul style="list-style-type: none"> ➤ Argyll and Bute Council ➤ Social Inclusion Partnership ➤ CVS ➤ Community Councils ➤ Enterprise Companies ➤ Scottish Natural Heritage ➤ Careers Scotland ➤ Strathclyde Police ➤ NHS Argyll and Clyde ➤ Registered Social Landlords ➤ Community Trusts 	Refer to work of Community Regeneration Implementation Group
4.2	Develop a Community Regeneration Strategy for Argyll and Bute		Being developed as part of the integration of SIPs into the CPP (Regeneration Outcome Agreements) More detail to be provided at the next meeting				<ul style="list-style-type: none"> ➤ Refer to work of Community Regeneration Implementation Group ➤ Deprivation Research Study

PRIORITY 5: To protect and enhance Argyll and Bute's rich environmental assets and diverse habitats and species

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
5.1	Development of Marine Natura Project	<ul style="list-style-type: none"> ➤ Creation of a community based management forum to formulate plans for the conservation and sustainable economic and social development of Argyll's Marine Special Areas of Conservation ➤ Development and production of Management Plan documents for the Firth of Lorn and Loch Creran Marine Special Areas of Conservation by December 2004 	<ul style="list-style-type: none"> ➤ Management plans for the sustainable development and use of Argyll's Marine Special Areas of Conservation ➤ Increased awareness and understanding of Argyll and Bute's exceptional marine environment through education initiatives 	Development of Management Plans up to December 2004	Funding by partners along with WHELK Leader + funds	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Scottish Natural Heritage 	Coastal Zone Management Project for Loch Etive and Loch Fyne
5.2	Development of Integrated Coastal Zone Management Project for Loch Fyne and Loch Etive	<ul style="list-style-type: none"> ➤ Creation of a community based management forum to formulate plans for the sustainable economic, environmental and social development of these two loch systems ➤ Development and production of Coastal Zone Plans for the two loch systems 	<ul style="list-style-type: none"> ➤ Positive relationships developed between the various stakeholders on these loch systems ➤ Management plans for the sustainable development and use of these two lochs ➤ Increased awareness and understanding of Argyll and Bute's exceptional marine environment through education initiatives 	2004/2005	<ul style="list-style-type: none"> ➤ European Funding from Highlands & Islands Special Transitional Programme ➤ Argyll and Bute Council ➤ Crown Estate Commission ➤ Scottish Natural Heritage 	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Crown Estate Commission ➤ Scottish Natural Heritage ➤ Fishing, Aquaculture & Tourism interest Statutory Agencies 	Marine Natura
5.3	Implementation of Biodiversity Action Plan	To meet all objectives and targets within the life span of the LBAP by 2006	Sustainable development of key environmental areas	On going process	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Argyll & the Islands Enterprise ➤ Scottish Natural Heritage ➤ European Regional Development Fund/European Agricultural Guidance & Guarantee Fund 	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ Argyll & the Islands Enterprise ➤ Scottish Natural Heritage ➤ Highlands Partnership Programme 	Community Action for Biodiversity, Business & Biodiversity

PRIORITY 5: Continued

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
5.4	Improve countryside access provision and develop core path network plan	<ul style="list-style-type: none"> ➤ Establishment of a computerised countryside access management programme ➤ Improve 13 paths, with an overall length of 38.5km 	<ul style="list-style-type: none"> ➤ Health, social & economic benefits to area ➤ Increased awareness and use of path networks 	2006-7	Funding from the Highlands & Islands Special Transitional Programme (ERDF/EAGGF) and partners, SNH/AIE/ABC	<ul style="list-style-type: none"> ➤ Argyll & Bute Council ➤ NHS Argyll & Clyde ➤ Highlands & Islands Enterprise ➤ Paths for all Partnership ➤ Forest Enterprise ➤ Scottish Natural Heritage ➤ Argyll & the Islands Enterprise 	<ul style="list-style-type: none"> ➤ Highlands & Islands Countryside Access Strategy ➤ A Countryside Access Strategy for Argyll & Bute ➤ Towards a path network for Argyll and Bute
5.5	Develop Argyll and Area Agriculture Strategy	<ul style="list-style-type: none"> ➤ Completion of an Argyll and Area Agriculture Strategy 	<ul style="list-style-type: none"> ➤ The creation of a strategy ➤ The strategy will provide an agenda of actions to support the agricultural sector in moving forward and becoming more sustainable 	2004 Onwards	<ul style="list-style-type: none"> ➤ Argyll and Bute Council ➤ Argyll and the Islands Enterprise ➤ Scottish National Farmers Union ➤ Scottish Natural Heritage 	<ul style="list-style-type: none"> ➤ Argyll & Bute Agriculture Forum (wide range of partners) 	<ul style="list-style-type: none"> ➤ LBAP, Access Project, CAP Reform
5.6	Employment of Argyll and Bute Agriculture Officer	<ul style="list-style-type: none"> ➤ Creation of a post for an officer to coordinate the work of the Argyll and Bute Agriculture Forum and support partners with policy advice in this sector 	<ul style="list-style-type: none"> ➤ Coordination and rapid action on the range of actions from the strategy, resulting in a more vibrant and competitive, agricultural sector 	2004 onwards	Funding Package to be developed	<ul style="list-style-type: none"> ➤ Argyll & Bute Agriculture Forum (wide range of partners) 	<ul style="list-style-type: none"> ➤ LBAP, Access Project, CAP Reform

PRIORITY 6: To address waste management, renewable energy and energy conservation issues

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
6.1	Improvement to waste infrastructure	To work towards diverting more waste from landfill, extending recycling services and ensuring better standards of environmental care across Argyll and Bute (In line with the kind of priorities established in the Area Waste Plan for Argyll and Bute)	Environmentally friendly disposal of waste material	On an ongoing basis, with frequent reporting (on a quarterly basis) to Waste Strategy Area Group in Argyll and Bute, comprising members from the Council, private Waste Companies, Community Waste Groups, the Waste Regulator (SEPA) and Scottish Water	<ul style="list-style-type: none"> ➢ Council budgets ➢ Potential additional funding from: <ul style="list-style-type: none"> • Scottish Executive's Strategic Waste Fund • European Funding Sources • Input from partner organisations budgets 	<ul style="list-style-type: none"> ➢ Argyll & Bute Council ➢ SEPA (as facilitator) ➢ Barr Ltd ➢ Shanks Argyll & Bute Ltd ➢ Campbeltown Waste Watchers ➢ Mull & Iona Community Trust ➢ Group for Recycling in Argyll and Bute ➢ Greenlight Environmental ➢ Scottish Water ➢ Recycling Islay & Jura Group (REJIG) ➢ Bute Waste Watchers 	<ul style="list-style-type: none"> ➢ Area Waste Strategy for Argyll and Bute ➢ Scottish National Waste Strategy
6.2	Development of a Renewable Energy resource study and Strategic Partnership	<ul style="list-style-type: none"> ➢ Renewable Energy Resource Study ➢ Formation of partnership 	Coordinated and close working between partners involved in harnessing renewable energy for the long term benefit of the community of Argyll and Bute	2004	30,000 for a study Package to be assembled <ul style="list-style-type: none"> ➢ Argyll & Bute Council ➢ Argyll & the Islands Enterprise ➢ Highlands & Islands Enterprise ➢ Utility companies 	<ul style="list-style-type: none"> ➢ Argyll & Bute Council ➢ Argyll & the Islands Enterprise ➢ Highlands & Islands Enterprise ➢ Scottish Power ➢ Scottish and Southern Electricity ➢ ALI Energy 	
6.3	Promotion of small scale renewable energy schemes for communities/house holds and businesses	<ul style="list-style-type: none"> ➢ Development of a Woodfuel Supply Chain ➢ A number of schemes throughout the area 	<ul style="list-style-type: none"> ➢ A secure wood fuel supply chain ➢ A number of small scale Renewable Energy schemes 	2004	Project funding assembled from a wide range of sources	ALI Energy and a wide range of partners	
6.4	Energy Efficiency Measures	<ul style="list-style-type: none"> ➢ A wide range of energy efficiency promotional activities throughout the area 	Greater awareness and use of energy efficiency measures among the population of Argyll and Bute	2004 ongoing	A range of sources	ALI Energy and a wide range of partners	

PRIORITY 7: To enhance Argyll and Bute's rich cultural heritage

ACTION NUMBER	ACTION	TARGET	OUTCOME	TIMESCALE	RESOURCES	PARTNERS INVOLVED (bold denotes lead partner(s))	ASSOCIATED INITIATIVES/ PLANS
7.1	Develop a Cultural Strategy for Argyll and Bute	Raise awareness of cultural activity and heritage in the area and the importance they play to the health, well-being, confidence and pride of the community	<ul style="list-style-type: none"> ➤ Greater quality and wider range of cultural activity ➤ More resources for communities to undertake cultural activity 	June 2004	<ul style="list-style-type: none"> ➤ Budget ➤ Staff time 	Argyll & Bute Council	Refer to National Cultural Strategy

LEAD PARTNER CONTACTS

PRIORITY	ACTION	ORGANISATION	NAME	TELEPHONE	E-MAIL
1	Lead for 1.1	Argyll & Bute Council	Malcolm MacFadyen		malcolm.macfadyen@argyll-bute.gov.uk
	Lead for 1.2	West Highland Housing Association	Ronnie Bell		ronnie@westhighlandha.co.uk
	Lead for 1.3	West Highland Housing Association	Ronnie Bell		ronnie@westhighlandha.co.uk
	Lead for 1.4	West Highland Housing Association	Ronnie Bell		ronnie@westhighlandha.co.uk
	Lead for 1.5	Dunbritton Housing Association	Morven Short		MShort@dunbritton.org.uk
2	Lead for 2.1	Argyll & Bute Council	Blair Fletcher		blair.fletcher@argyll-bute.gov.uk
	Lead for 2.2	Argyll & Bute Council	Blair Fletcher		blair.fletcher@argyll-bute.gov.uk
	Lead for 2.3	Argyll & Bute Council	Blair Fletcher		blair.fletcher@argyll-bute.gov.uk
3	Lead for 3.1	Argyll & Bute Council	Deirdre Forsyth		deirdre.forsyth@argyll-bute.gov.uk
	Lead for 3.2	Argyll & Bute Council	Charles Reppke		charles.reppke@argyll-bute.gov.uk
	Lead for 3.3	NHS Argyll & Clyde	Stephen Wilson	01546 - 604905	Stephen.Wilson@aandb.scot.nhs.uk
	Lead for 3.4	Loch Lomond & the Trossachs National Park	Lesley Campbell		lesley.campbell@lochlomond-trossachs.org
	Lead for 3.5	Fyne Homes	Peter MacDonald		PMcDonald@fynehomes.co.uk
4	Lead for 4.1				
	Lead for 4.2	Argyll & Bute Council	Donald McVicar		donald.mcvicar@argyll-bute.gov.uk
5	Lead for 5.1	Argyll & Bute Council	Ken Buchan		kenneth.buchan@argyll-bute.gov.uk
	Lead for 5.2	Argyll & Bute Council	Audrey Martin		audrey.martin@argyll-bute.gov.uk
	Lead for 5.3	Argyll & Bute Council	Marina Curran-Colthart		marina.curran-colthart@argyll-bute.gov.uk
	Lead for 5.4	Argyll & Bute Council	Jenny Carter		Jenny.Carter@argyll-bute.gov.uk
	Lead for 5.5	Argyll & Bute Agricultural Forum	Debbie Mackay		debbie.mackay@argyll-bute.gov.uk
	Lead for 5.6	Argyll & Bute Agricultural Forum			
6	Lead for 6.1	Argyll & Bute Council	Andy Law		andy.law@argyll-bute.gov.uk
	Lead for 6.2	Argyll & Bute Council			
	Lead for 6.3	ALI Energy	Steven Watson		steven.watson@argyll-bute.gov.uk
	Lead for 6.4	ALI Energy	Steven Watson		steven.watson@argyll-bute.gov.uk
7	Lead for 7.1	Argyll & Bute Council	Eileen Rae		eileen.rae@argyll-bute.gov.uk

EXAMPLES OF GOOD PRACTICE/SUCCESSSES

- ☺ Success has already been demonstrated in the strategic haul routes initiative by the successful bid for European money
- ☺ A small success has also been achieved at Arrochar station access road when the Council, Forestry Commission and private partners in the industry arranged to have the access road reinstated, thus allowing haulage of timber by rail thereby getting more trucks off the roads
- ☺ On Islay and Mull both islands now have baling sheds and improved public access to recycling sites in place, an investment of over £150,000 on each island. Accompanying this, a mix of collection services is also done for recyclable wastes by the Council directly (paper and glass uplifts) and by the Community Sector.
- ☺ The paper collections, which started this month, are the first kerbside recycling schemes carried out by Argyll & Bute directly as opposed to other third party groups in the area. This will lessen the dependence on landfill on each island.
- ☺ The Voluntary Sector Audit 2002 and Directory of Voluntary and Community Groups. The directory with 410 entries has proved useful to voluntary and community groups and to agencies who engage with the sector. The audit has for the first time given a comprehensive picture of the voluntary sector in Argyll and Bute and has identified the huge input it makes in terms of economic benefits as well as the contribution of volunteers.
- ☺ Argyll CVS, as a community development organisation and as part of its core function, assists voluntary and community groups to develop their capacity to take part in local and national agendas. The CVS anticipates this role increasing and intensifying as community involvement within Community Planning grows. They would expect to be one of the lead agencies ensuring that communities are promoted to reach their full potential and articulate their needs at local and national levels.